# group facilitator style and outcome

# group therapy: ancestors & cousins

- 1905 Joseph Pratt developed group therapy for tuberculosis patients; group approaches evolved in the 1920's & 30's e.g. Adler, Lazell, Moreno, etc
- 2<sup>nd</sup> WW increased need accelerated group therapy development  $1946-\mbox{Kurt}$  Lewin & T (training) groups with a focus more on organizational development & education
- organizational development & education 1960's & 1970's the heyday of "encounter groups" and cross fertilisation with traditional group therapy note earlier fuller chapter on encounter groups from 1995 edition of Yalom's book is freely viewable on the internet go to <a href="https://www.yalom.com/books/">www.yalom.com/books/</a>, click on "The theory and practice of group psychotherapy" and then, in the left column, click on "encounter groups"
- classic encounter groups have largely come & gone but they have had a considerable influence on how group therapy has developed both in the huge multi-headed self-help movement and in the more traditional psychiatric/psychological environment

Yalom I.D & Leszcz M. The theory and practice of

# major experiential group research

"the most extensive controlled research inquiry into the effectiveness of groups'

- ♦ 210 stanford university students were randomized to groups and compared with 69 matched controls
- ♦ 18 different groups for 30 hours over 12 weeks
- → expert facilitators from 10 different schools encounter/personal growth; gestalt; TA; sensory awareness; NTL group process training; psychodrama; Synanon; psychoanalytic; marathon; encounter-tape
- assessment by participants, observers, group leaders, significant others during and at the end of the group, and also at six month follow-up

# major experiential group research

# key finding:

"In some groups, almost every member underwent some positive change with no one suffering injury; in other groups, not a single member benefited, and one was fortunate to remain unchanged."

## leader assessment: methods

all meetings were observed (and tape recorded) - trained raters analyzed and coded all leader behaviours/statements; participants also completed questionnaires about the leaders

the therapeutic school that the leader represented (e.g. gestalt, psychodrama, transactional analysis, etc) had very little bearing on their behaviours/statements in the group

factor analysis of what the leaders said and did highlighted four important leadership functions which had clear and striking relationships to outcome - these are emotional activation, caring, meaning attribution & executive function

# leader assessment: cluster analysis

### emotional activation

challenging, confronting activity; intrusive modelling by personal risk taking and high self-disclosure

offering support, affection, praise, protection, warmth, acceptance, genuineness, concern

### meaning attribution

explaining, clarifying, interpreting, providing a cognitive framework for change; translating feelings and experiences into ideas

### executive function

setting limits, rules, norms, goals; managing time; pacing, stopping, interceding, suggesting procedures

## leader assessment: best outcomes

### emotional activation

challenging, confronting activity; intrusive mod by personal risk taking and high self-disclosuraring

offering support, affection, praise, protection, warmth, acceptance, genuineness, concern

### meaning attribution

explaining, clarifying, interpreting, providing a cognitive framework for change; translating feelings and experiences into ideas

### executive function

pacing, stopping, interceding, suggesting produces